

Cuero Independent School District
Cuero Junior High
2022-2023 Campus Improvement Plan



Mission Statement

The mission of Cuero JH is to empower all students to reach their potential and become responsible, respectful citizens by teaching an enriched curriculum using all available resources.

Cuero ISD is "Committed to Excellence."

Vision

Cuero Junior High School strives to inspire and motivate the visionary leader in each student and teacher by creating and fostering a positive and collaborative environment that embraces rigorous and relevant expectations to promote student success in all endeavors.

"It's always a great day to be a Cuero Junior High Gobbler!"

Core Beliefs

CJH believes that all students, regardless of ability, can reach their maximum potential.

CJH believes that our efforts should be focused on supporting teachers in assisting students in transitioning from elementary school to JH, JH to HS, and life beyond school.

CJH believes professionals are life-long learners in pursuit of new skills and ways to apply those skills.

CJH believes that the development of quality and sincere relationships with staff members, who serve as role models for students, positively impacts long-term student success.

CJH believes that staff and student accomplishments achieved through effort and hard work are valuable and should be celebrated.

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Comprehensive Needs Assessment

Demographics

Demographics Summary

In 2022-2023 Cuero Junior High has a new administrative team (new Principal and Assistant Principal). We have 45 teachers (14 shared with CHS) and 5 instructional paraprofessionals, 54 total staff. The CJH campus offers students strong core content provided by experienced educators while offering the students a variety of elective courses. All of our teachers meet 'Highly Qualified' status through our District of Innovation.

Additionally, all 6th graders continue to enroll in a one semester Pre-Teen Leadership class coupled with a one semester Technology course. This new set-up was developed in 2018-19 and designed to meet the needs of incoming 6th graders by providing an opportunity to learn the technology skills necessary to be successful in JH plus provide exposure to the curriculum that helps students focus on their goals and develop the socio-emotional skills necessary to hone in on their individual potential. Currently, student enrollment is increasing and could reach 500 students in 2022-2023

In 2020-2021, there were about 475 students to close the year (Hispanics were 50.75%, Caucasians were 38.54%, African Americans were 8.99%, Two or More Races were 1.71%, and Asians were 0%). 6th graders represented 31.48%, 7th graders 34.05%, and 8th graders 34.48%. 54.39% were male students and 45.61% were female students. 4.50% were LEP students, 59.96% economically disadvantaged, 1.07% military connected, 0.64% in foster care, 7.28% dyslexic, 0% migrant, 49.47% eligible for free/reduced meals, 4.28% ESL, and 7.92% GT, 13.70% special education, 39.37% CTE participants, 27.41% At Risk, and 2.14% Homeless/Unaccompanied Youth.

The campus overall accountability rating was == B

Demographics Strengths

Attendance at Cuero Junior High School has remained steady over the years and most students who start school in Cuero ISD go on to graduate from CHS. In order to keep with this trend, the campus will continue to offer Perfect Attendance free dress days for students who meet the criteria each 6 weeks, along with an Honor Roll Breakfast for students who are not only at school each day but go the extra mile by earning their place on the "A" Honor Roll. Those names are also submitted to The Cuero Record for publication following each 6 weeks. Most families are very happy with our school as indicated by the vast number of transfer requests the campus receives each year. While still a largely rural school district, Cuero is slowly beginning to reflect more diversity in some sub-populations and grade levels. With the addition of Robotics and College and Career Readiness fueled by the AVID curriculum, students at JH are able to begin a consistent connection with a post-secondary pathway to college or a career.

Problem Statements Identifying Demographics Needs

Problem Statement 1: A high percentage of economically disadvantaged students is a significant concern for our campus since studies confirm that families living in poverty are

often those with gaps in learning and at-risk of not graduating. Many students start from "behind" and our campus is making efforts to fill in the gaps by offering learning opportunities outside the traditional calendar and hours. **Root Cause:** Generational poverty and a lack of educational materials at home and/or someone who can assist the children with their learning (value of completing schoolwork and advancing to the next grade level).

Student Achievement

Student Achievement Summary

A significant strength in the area of student achievement is the commitment of the faculty/staff at CJH. CJH is committed to high-quality instruction, setting high standards in the classroom, implementing the Fundamental 5, and AVID WICOR (Writing, Inquiry, Collaboration, Organization, and Reading), strategies campus-wide. In addition, the campus provides daily tutorial opportunities with certified teachers every afternoon, computer programs available to help remediate and/or accelerate students, a 3 tiered intervention program, and a grading policy that gives students a second chance to demonstrate mastery, when needed.

Continued use of a Region 3 ESC consultant prior to the 8th grade STAAR test, someone who works directly with the 8th grade students for the day, has also been requested. An increase in our grade 8 Social Studies STAAR was realized after utilizing this service including a TEA distinction in Social Studies. There is also the need to send additional teachers and staff to the AVID Summer Institute 2022 and/or other AVID updates, Pathways offered locally, as well as a required purchase of the AVID campus library, AVID tutors two days a week for 3 College and Career Readiness sections, AVID field trips to colleges and AVID sponsored events in order to fully implement this important initiative with our 8th grade elective class and 7th grade elective classes.

Administrators and core teachers will also need to attend Lead4ward trainings and other updates through Region 3 in order to stay abreast of accountability updates and better prepare students to be successful in academic curriculum and on state testing. Since academic success often times goes hand in hand with appropriate student behavior, training for teachers in deescalation and dealing with volatile students is also a must. Funding for core subject (ELAR, math, science, social studies) PLCs and ESL PLCs is needed in order to ensure vertical alignment, time for discussion regarding the rigor of the STAAR test questions, and to prepare any remaining or new teachers to take and pass the ESL exam so that CJH can better serve our ESL population.

Student Achievement Strengths

In 2018-2019, Cuero Junior High School "Met Standard" in all areas identified by TEA as well as received the following distinctions:

ELA/Reading Distinction

Mathematics Distinction

Science Distinction

Post-Secondary Readiness Distinction

Comparative/Closing the Gaps Distinction

In 2018-19, Cuero Junior High School received a "B" rating overall and distinction in: Social Studies.

In 2018-19, Cuero Junior High School In all areas except Math and Science outscored the state in the standard approaches grade level.

In 2019-2020 School was shut down due to the Pandemic COVID-19.

2020-2021 not rated

2021-2022 Cuero Junior High School received a "B" rating overall.

Problem Statements Identifying Student Achievement Needs

Problem Statement 1: 6th grade STAAR Reading scores are an area of concern despite grade level to multiple grade level reading gains using Reading Plus on the recommended plan during the school year. **Root Cause:** Incoming 6th grade students as a whole arrived at JH well below grade level

Problem Statement 2: 6th & 7th grade STAAR Math scores are a concern

Problem Statement 3: 8th grade STAAR Science continues to be an area of concern despite a slight increase in scores for the 2020-2021 school year. This class will now be taught by multiple highly qualified staff both in 7th and 8th grades **Root Cause:** Challenging concepts, lack of student interest, and student apathy continue to be issues.

Problem Statement 4: 8th grade STAAR Social Studies continues to be an area of concern **Root Cause:** An enormous amount of detailed information from a lengthy time period and student apathy continue to be issues.

School Culture and Climate

School Culture and Climate Summary

An analysis of discipline data does indicate that certain teachers initiate the vast majority of referrals and that many issues could be avoided with better classroom management. Top referral offenses for 2021-2022 were: defiance, tardiness, class disruption, out of assigned area and disrespect of staff. 69% of all students referred to the office were male. Over 45% of the students referred to the office were from the 6th grade.

During the 2019-2020 school year, the Minor Incidents tab in Educator Handbook was used by teachers to document their involvement in handling Level 1 offenses, which lowered the number of referrals. Adequate classroom management and increased parent contacts will contribute to this trend. Information from Capturing Kids' Hearts was shared with the faculty and new procedures were put in place to better manage 6th grade transitions. Building relationships will be key during 2020-2021. The College and Career Readiness program, fueled by AVID, will also begin to build leadership capacity within our students and eventually expand campus-wide beginning with WICOR strategies.

During the 2022-2023 a focus on WICOR and Fundamental Five strategies hope to curtail the large number of referrals. We hope that appropriate supervision throughout the campus will benefit teachers & reduce the overall number of referrals.

School Culture and Climate Strengths

The CJH faculty/staff is a strong, family-oriented group who want what's best for the students of CJH. They strive every day to ensure that a growth mindset remains our central focus. All are committed to being role models for our students and building healthy, professional relationships with our CJH students.

Student Involvement: Student groups active on campus include AVID, Band, Book Club, Choir, Gobbler Ambassadors, Spelling Bee, Sports (basketball, cheerleading, football, tennis, track, and volleyball), Student Council, Theatre Arts, and UIL Academics.

Problem Statements Identifying School Culture and Climate Needs

Problem Statement 1 (Prioritized): A small group of students, and their parents, do not value education. **Root Cause:** Multi-generational apathy; parents unwilling to hold their child accountable for their actions; failure to follow the chain of command; CYFL and other sporting events perceived as more important than homework, rest, or school attendance.

Problem Statement 2: Too many discipline referrals by a small group of teachers who could have handled these Level 1 infractions in the classroom. **Root Cause:** Poor classroom management; inability to create relationships with students; and PBIS/Capturing Kids' Hearts/AVID strategies not fully utilized. Lack of willingness to reach out to families prior to writing office referrals.

Staff Quality, Recruitment, and Retention

Staff Quality, Recruitment, and Retention Summary

Cuero ISD participated in virtual job fairs to recruit teachers. Job openings were advertised in The Cuero Record, The Victoria Advocate, and on the Cuero ISD, TASA, and TASSP websites. The need to continue these efforts is quite pressing due to the inability to secure enough quality educators and the likelihood that several teachers will be needed for 2022-2023 since several have indicated they will retire. Like elsewhere in the state, it has become challenging to find secondary Math, Science, and Spanish teachers who meet ESSA when there are vacancies due to many of these professionals not pursuing the teaching field.

All Cuero Junior High School faculty members meet ESSA guidelines and have the opportunity to participate in up to 4 or more professional development days prior to the start of the 2022-2023 school year to earn comp days that are built into the school calendar. New teachers have experienced mentors (department heads) and meet periodically with the principal in order to ensure success. Additionally, teachers new to the profession are mentored through the Region 3 ESC New Teacher Academy. Each teacher is offered a laptop computer and iPad along with ongoing support from our campus assigned Instructional Technologist. The campus will continue to implement The Fundamental 5 and instructional rounds. Stipends are given to any teacher who teaches a for-HS credit math class, is a lead teacher in a special education classroom, and in several other high need areas, in order to help attract individuals with those certifications to our secondary schools.

Staff Quality, Recruitment, and Retention Strengths

All remaining core teachers who are not already ESL certified received ESL training over the summer of 2022 and are ready to take their ESL certification test.

All but two of our new hire teachers come with some level of experience and certification.

Problem Statements Identifying Staff Quality, Recruitment, and Retention Needs

Problem Statement 1: There is a teacher shortage in Texas, especially in rural areas, that directly impacts CJH's ability to hire high quality instructors. **Root Cause:** There are fewer people entering the teaching profession due to low pay, diminishing retirement benefits, and teachers not being seen as professionals.

Problem Statement 2: Overall enrollment is at an all time high. Buildings are near capacity especially in common areas such as the cafeteria where students must eat in the foyer between the gym and cafeteria. The gym, storage areas, offices, and meeting rooms are often over-booked. **Root Cause:** Increasing enrollment, continued transfer requests, and budget constraints limit our ability to expand.

Curriculum, Instruction, and Assessment

Curriculum, Instruction, and Assessment Summary

The TEKS are documented in lesson plans and are supported through the TEKS Resource System (vertical alignment) as well as supplemental programs (Edgenuity, Reading Plus, Study Island, Khan Academy, Pearson ELAR) coupled with best practices. Assessments include those through Reading Plus, teacher created core content area benchmarks, and reading and math assessments through Renaissance STAR. 7th grade students who are not successful on STAAR Reading in 6th grade are administered the Texas Middle School Fluency Exam during the 1st 6 weeks of 7th grade.

Curriculum, Instruction, and Assessment Strengths

Strengths include: use of the TEKS Resource Center for vertical alignment, access to DMAC for benchmarking to inform instruction; maximizing the growth opportunities in vocabulary, comprehension, and fluency available by utilizing the Reading Plus Program; access to STEMSCOPES and Gizmos in science; access to Study Island for special education students; access to BrainPop and Edgenuity in all classes; offering STAAR review through Mentoring Minds and SummitK12 materials, offering Tier 2 and Tier 3 RtI classes; and customized professional development opportunities for teachers in the summer in order to earn comp days during the school year.

Problem Statements Identifying Curriculum, Instruction, and Assessment Needs

Problem Statement 1: Low 6th & 7th grade STAAR Math scores **Root Cause:** Transition year for 6th grade students; new and/or inexperienced teachers or teachers with attendance issues; discipline issues in 6th grade; and core teachers not differentiating instruction to adequately meet the needs of students.

Parent and Community Engagement

Parent and Community Engagement Summary

Parents, family members, community members, and friends all enjoy the many performances and campus events each year: Schedule Pick-Up/Meet the Teacher; Band Concerts; Choir Concerts; football, volleyball, basketball, cheer, tennis, track, and cross country events; Spelling Bee; UIL Academic Competitions; AVID events; Investigating Careers events including our annual College & Career Day; Theatre Arts events; Spanish Club events; Book Club events; STUCO sponsored events, NJHS Induction and events; Let's TACOBOUT Junior High 5th grade transition event; District Art Show; ELAR presentations in the library.

CJH events are communicated through memos sent home with students, emails, phone calls, parent-teacher conferences, Cuero ISD website, Blackboard Connect, Remind 101, District Facebook, and the Cuero Record.

Parent and Community Engagement Strengths

The community is involved with the schools and is definitely supportive and willing to volunteer or make donations when there is a need.

Problem Statements Identifying Parent and Community Engagement Needs

Problem Statement 1 (Prioritized): There is a sharp contrast in parental involvement at the JH level as compared to the elementary years, from a complete lack of parental involvement to parents handling everything for their student. **Root Cause:** For the most part, many students discourage their parents from being involved at their school during the regular school day and some parents are no longer able to assist their child academically as they once could in elementary school.

School Context and Organization

School Context and Organization Summary

CJH has an eight period school day plus a brunch and lunch. This schedule enables CJH to schedule small group math and reading RtI classes as well as allows students who cannot, or do not want to eat breakfast before school, to have a chance to eat brunch following first period. Students who pass the STAAR test (Approaches or Better) are able to take multiple elective classes in order to explore subjects of their choice, while those who do not, are scheduled into Math or Reading Improvement classes so that core curriculum gaps can be adequately addressed.

School Safety is a top priority. A buzzer at our front entrance so that the receptionist has control over who enters the building. The front is able to see and communicate with the person requesting entry. Camera footage of the campus is up at all times on the computers of designated staff to better monitor the comings and goings of visitors to maintain safety. The SRO is very visible and works closely with administration to ensure smooth transitions for students between classes, during lunch, before and after-school; assists in maintaining safety at all times; promotes an anti-Bullying campaign; and forms a bond with students to ensure that law enforcement is seen as the heroes they are, willing to risk their lives for the safety of others.

School Context and Organization Strengths

The Fundamental 5 continues to be implemented with fidelity. All teachers frame their lessons, post the "I will: We will:" statements, work in the power zone as much as possible, and incorporate WICOR strategies into their lessons. The lesson plan format was slightly redesigned as was the walkthrough form to reflect use of WICOR.

Walkthroughs are performed on all teachers on an on-going basis for the purpose of continuous improvement.

The 6 department heads (ELAR, Electives, Math, Science, Social Studies, and Special Education) are strong leaders who work well with administration, teachers, aides, and office staff to ensure good communication and campus planning.

The AVID Site Team is instrumental in making AVID a school-wide initiative and ensuring it's expansion.

Problem Statements Identifying School Context and Organization Needs

Problem Statement 1: Walkthroughs increased from previous school years, but more are needed to obtain accurate data in order to improve instructional practices campus-wide.

Root Cause: Discipline issues with the incoming 6th grade population; COVID-19; and the lack of an assistant principal on campus during the fall impacted the number of walkthroughs that could take place.

Technology

Technology Summary

CJH has an Instructional Technologist assigned to our campus to support technology needs. Classrooms in the 8th grade wing are also equipped with flat panel smart displays and 1 to 1 Chromebooks. In addition to a computer lab, classrooms have a class set of iPads. Students also have access to learning apps and online learning opportunities to enhance and/or remediate instruction.

Technology Strengths

In Cuero ISD, there is a distinct focus on 21st Century learning. All teachers have either a laptop computer in their classroom. Wireless connectivity is reliable and allows faculty/staff and students to use iPads anywhere in the school or outside the school for learning activities. Professional development in the area of technology is also offered each summer to teachers who earn comp days for attending. The technology department is knowledgeable, helpful, and ready to assist, as needed.

Problem Statements Identifying Technology Needs

Problem Statement 1: Most lesson plans lack instructional technology integration. **Root Cause:** Ongoing support in this area is lacking due to the technology department's workload.

Problem Statement 2: Incoming CJH students are extremely proficient in the use of a cell phone but lack basic skills in using a personal computer for academic purposes. **Root Cause:** Students grew up using cell phones but have not had formal instruction in technology or internet safety.

Priority Problem Statements

Problem Statement 2: A small group of students, and their parents, do not value education.

Root Cause 2: Multi-generational apathy; parents unwilling to hold their child accountable for their actions; failure to follow the chain of command; CYFL and other sporting events perceived as more important than homework, rest, or school attendance.

Problem Statement 2 Areas: School Culture and Climate

Problem Statement 1: There is a sharp contrast in parental involvement at the JH level as compared to the elementary years, from a complete lack of parental involvement to parents handling everything for their student.

Root Cause 1: For the most part, many students discourage their parents from being involved at their school during the regular school day and some parents are no longer able to assist their child academically as they once could in elementary school.

Problem Statement 1 Areas: Parent and Community Engagement

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Accountability Distinction Designations

Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- Student Success Initiative (SSI) data for Grades 5 and 8
- Student failure and/or retention rates
- Grades that measure student performance based on the TEKS

Student Data: Student Groups

- Dyslexia data
- Response to Intervention (RtI) student achievement data

Student Data: Behavior and Other Indicators

- Annual dropout rate data
- Attendance data
- Discipline records
- Student surveys and/or other feedback
- Class size averages by grade and subject

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data

Parent/Community Data

- Parent surveys and/or other feedback

Support Systems and Other Data

- Study of best practices

Goals

Goal 1: Cuero Junior High School will provide an exemplary instructional program for all students to enhance achievement, access and equity.

Performance Objective 1: During the 2022-2023 school year, student performance levels on the STAAR assessments will improve by 5 % in all academic areas overall as compared to the 2021-2022 STAAR scores.

High Priority

Evaluation Data Sources: STAAR data and feedback from teachers following training

Strategy 1 Details	Reviews			
<p>Strategy 1: A comprehensive needs assessment will be conducted by the Campus Site-Based Committee (which includes parents, business representatives, community members and school staff) to identify educational strengths and weaknesses in student performance, school culture and climate, staff quality, curriculum and instruction, family and community involvement, school context and organization and technology.</p> <p>Staff Responsible for Monitoring: Campus Principal</p> <p>TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools</p> <p>- ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
<p>Strategy 2: Meet in grade level and core subject team meetings to disaggregate formal and informal assessment data and use the data to inform instruction and develop plans to impact student learning through differentiated instructional techniques shared by the group.</p> <p>Strategy's Expected Result/Impact: 1. Implementation is measured by staff attendance sign-in rosters, meeting agendas, and notes/minutes of each meeting. 2. Impact is measured by benchmark and STAAR scores in all reporting categories, including special education.</p> <p>Staff Responsible for Monitoring: Leader: Asst. Superintendent of Curriculum & Instruction, Principal, Asst. Principal, Department Heads, Interventionists, and core subject Teachers</p>	Formative			Summative
	Nov	Jan	Mar	June

Strategy 3 Details	Reviews			
<p>Strategy 3: To strengthen the core academic program and provide opportunities for all children to meet the challenging State academic standards, aligned curriculum and instruction will be utilized in all core subjects with resources from TEKS Resource Cooperative, Region 3 ESC training, and Region 4 workbooks and textbooks.</p> <p>Strategy's Expected Result/Impact: 1. Implementation is measured by teacher walkthrough data, Power-walks and conversations and/or reflections about this data, observations, and student assessment data. 2. Impact is measured by an increase in state assessment passing rates for all students.</p> <p>Staff Responsible for Monitoring: Leader: Reading and Math Interventionists & Department Heads</p> <p>Others Involved: Principal, Asst. Principal, Core Teachers</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 4 Details	Reviews			
<p>Strategy 4: To provide more in-depth, quality learning time, after school tutoring in small group sessions or one-on-one sessions will be offered .</p> <p>Strategy's Expected Result/Impact: Implementation will be measured by sign-in sheets from the tutorials and an increased passing percentage each six weeks.</p> <p>Staff Responsible for Monitoring: Leader: Classroom Teachers</p> <p>Others Involved: Department Heads, Counselor, Asst. Principal, Principal</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 5 Details	Reviews			
<p>Strategy 5: Use internet-based programs in order to help address and improve student achievement:</p> <p>Edgenuity Explore Learning Gizmos Reading Plus Renaissance STAR Reading & Math Stem Scopes Study Island</p> <p>Strategy's Expected Result/Impact: Implementation will be measured by the number of students utilizing the internet-based programs and after ascertaining student growth based on data obtained from these programs.</p> <p>Staff Responsible for Monitoring: Leader: Classroom Teachers</p> <p>Others Involved: Department Heads, Asst. Principal, Principal</p> <p>TEA Priorities: Build a foundation of reading and math</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 6 Details	Reviews			
<p>Strategy 6: Provide teachers with the opportunity to attend professional development for at least 4 days during the summer (earning them 4 comp days) so that there is a decrease in the number of instructional days lost for training. The professional</p>	Formative			Summative

development will be focused and based on teacher need with the purpose of improved instruction and increased student achievement.

Trainings include:

Art Ed Now Online Conference

Art Institute

AVID Critical Reading

AVID Critical Writing

AVID Math

AVID Summer Institute

CAMT

CPI Update

Coaching School

Deep Space Art Training

ESL Training

GT Initial Training

GT Update

NCA Cheer Camp

New Teacher Orientation

Region 3 ESC/Digging Deeper

Region 3 ESC Lead4ward

Region 3 ESC Spec Ed. Updates

Region 3 ESC AASL Best Websites & Apps for Learning

Tech/Online

Tech/Pearson

Nov	Jan	Mar	June

Tech/R3 Grant Writing

TMEA

Texas Bandmaster

VTAT

We Teach CS Summit

TEA Priorities:

Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools

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Strategy 7 Details

Reviews

Strategy 7: Extended year services will be offered to meet the needs of at-risk students.

Staff Responsible for Monitoring: Campus Principal and Technology

TEA Priorities:

Improve low-performing schools

- **Additional Targeted Support Strategy**

Formative

Summative

Nov


Jan


Mar

June

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 No Progress





 Accomplished

 Continue/Modify

 Discontinue

Goal 1: Cuero Junior High School will provide an exemplary instructional program for all students to enhance achievement, access and equity.

Performance Objective 2: Ensure that instruction and content is aligned both horizontally and vertically.

Strategy 1 Details	Reviews			
Strategy 1: Staff can attend professional development tailored to fit their individual needs. TEA Priorities: Recruit, support, retain teachers and principals	Formative			Summative
	Nov	Jan	Mar	June
<div style="display: flex; justify-content: space-around; align-items: center;">  No Progress  Accomplished  Continue/Modify  Discontinue </div>				





Goal 2: Safe and Optimal Environment: Cuero Junior High School will meet the safety and security needs of students and staff including the teaching of positive school-wide behavior to further 21st century learning skills implementation.

Performance Objective 1: In response to state and federal improvement planning requirements not addressed elsewhere in this plan, CJH will be 100% compliant by implementing the following strategies.

Evaluation Data Sources: These strategies have been identified as low priority strategies for this school year. An analysis of implementation, impact, and current data will be evaluated at year's end to determine any priority status changes.

Strategy 1 Details	Reviews			
<p>Strategy 1: CJH will follow board policy FFH (Local) Freedom from Discrimination, Harassment, and Retaliation. (See policy provided in the addendum to this plan.) Discussions with staff will ensure their understanding of age-appropriate expectations for dating violence, bullying, etc...</p> <p>CJH will follow board policy FFG Notice of Employee Responsibilities for Reporting Child Abuse and Neglect. All faculty/staff will receive access to an electronic copy of this policy at the beginning of the school year.</p> <p>Strategy's Expected Result/Impact: 1. Implementation will be measured by faculty/staff online training quiz results and feedback as well as in faculty meeting follow-up discussion. 2. Impact will be measured by a decrease in campus incident reports.</p> <p>Staff Responsible for Monitoring: Leader: EduHero, Counselor</p> <p>Others Involved: Principal, Asst. Principal</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
<p>Strategy 2: During the campus registration process, CJH will carefully evaluate the needs of all students to ensure that appropriate services, programs, and resources can be quickly provided. This focus includes migrant, homeless, dyslexia, special education, GT, RtI, pregnancy-related services, and services for any other identified need.</p> <p>Identify, address, and meet the needs of homeless and foster care students to increase attendance and to support academic needs in order to increase student achievement.</p> <p>Strategy's Expected Result/Impact: 1. Implementation will be measured by meeting notes from summer planning sessions regarding registration. 2. Impact will be measured by an accurate registration process for new and returning students.</p> <p>Staff Responsible for Monitoring: Leader: Principal, Asst. Principal, Counselor</p> <p>Others Involved: Secretary/Registrar, Nursing Staff, PEIMS Personnel, At-Risk Coordinator, Student Services</p>	Formative			Summative
	Nov	Jan	Mar	June

Strategy 3 Details	Reviews			
<p>Strategy 3: In collaboration with the district, CJH will provide training for regular education teachers for TBSI relating to instruction of students with disabilities.</p> <p>Strategy's Expected Result/Impact: 1. Implementation will be measured by Faculty/Staff meeting sign-in sheet. 2. Impact will be measured by teacher reflections submitted regarding their learning about the TBSI framework.</p> <p>Staff Responsible for Monitoring: Leader: Special Education Department Head</p> <p>Others Involved: Counselor, Special Education Faculty/Staff and Department Heads</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 4 Details	Reviews			
<p>Strategy 4: CJH will provide students with age appropriate information to prepare them for choices throughout high school and for college/technical courses including admission, financial aid, grants, and other scholarship opportunities through school-wide efforts and by offering 7th and 8th grade College and Career Readiness elective classes fueled by the AVID curriculum</p> <p>Strategy's Expected Result/Impact: 1. Implementation will be measured by the degree to which our campus becomes college focused: college/career oriented hallways, AVID Corner, and college visits. 2. Impact will be measured by results of Xello, the construction of PGP's prior to the start of the 8th grade, and student interest in post-secondary pathways.</p> <p>Staff Responsible for Monitoring: Lead: Counselor, Principal, At-Risk Coordinator/AVID Site Coordinator</p> <p>Others Involved: Asst. Principal, AVID Site Team, Core Teachers</p> <p>TEA Priorities: Connect high school to career and college</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 5 Details	Reviews			
<p>Strategy 5: CJH will follow board policy FFI (Local) Student Welfare-Freedom from Bullying. Faculty/Staff will be trained on recognizing bullying, signs of bullying, and suicide prevention during the first four weeks of school.</p> <p>Strategy's Expected Result/Impact: 1. Implementation will be measured by EduHero bullying training completion, quiz results, and Faculty/Staff meeting follow-up. 2. Impact will be measured by bullying being appropriately addressed by Faculty/Staff and EOY survey results in regard to campus climate.</p> <p>Staff Responsible for Monitoring: Leader: Principal, Counselor, Secretary/Registrar</p>	Formative			Summative
	Nov	Jan	Mar	June

Strategy 6 Details	Reviews			
<p>Strategy 6: CJH will continue to implement PBIS strategies.</p> <p>Strategy's Expected Result/Impact: 1. Implementation will be measured by teacher participation in the program each 6 weeks. 2. Impact will be measured by discipline data and school climate.</p> <p>Staff Responsible for Monitoring: Leader: Principal, Asst. Principal, Counselor, At-Risk Coordinator</p> <p>Others Involved: Classroom Teachers and Support Staff</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 7 Details	Reviews			
<p>Strategy 7: When necessary, students with severe discipline problems will be assigned to the Disciplinary Alternative Education Center in order to receive more individualized help with self-control.</p> <p>Staff Responsible for Monitoring: Campus Principal and Dean of Students</p> <p>ESF Levers: Lever 3: Positive School Culture</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 8 Details	Reviews			
<p>Strategy 8: Cuero Junior High will provide for a safe and secure school environment where staff are prepared to address any threats to the learning environment.</p> <p>Strategy's Expected Result/Impact: Positive school culture free from interruptions</p> <p>Staff Responsible for Monitoring: Administration team</p> <p>ESF Levers: Lever 3: Positive School Culture</p>	Formative			Summative
	Nov	Jan	Mar	June
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  0% No Progress </div> <div style="text-align: center;">  100% Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Goal 2: Safe and Optimal Environment: Cuero Junior High School will meet the safety and security needs of students and staff including the teaching of positive school-wide behavior to further 21st century learning skills implementation.

Performance Objective 2: Increase the layers of protection at CJH by completing a safety audit.





Evaluation Data Sources: Safety audit conducted by CISD team. Addition of magnetic strips, panic bars and any additional cameras as needed.

Goal 3: Parent/Family and Community Engagement: Cuero Junior High School will build positive relationships and collaboration among parents, community, and staff.

Performance Objective 1: CJHS will foster parental involvement.

Evaluation Data Sources: EOY Surveys





Strategy 1 Details	Reviews			
<p>Strategy 1: CJHS teachers will keep a parent contact log for each 6 weeks to document positive outreach and concerns communicated to parents.</p> <p>Strategy's Expected Result/Impact: Implementation will be measured by the number of parent contacts each 6 weeks.</p> <p>Staff Responsible for Monitoring: Leader: At-Risk Coordinator and Principal</p> <p>Others Involved: Classroom Teachers</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
<p>Strategy 2: CJHS will hold events to promote parent involvement prior to and during the school year such as Schedule Pick-Up/Meet the Teacher, Band Concerts, Choir Concerts, Art Exhibits, Athletic Events, and Let's TACO-BOUT JH 5th grade transition night.</p> <p>Strategy's Expected Result/Impact: Implementation will be measured by sign-in sheets and attendance at these events.</p> <p>Staff Responsible for Monitoring: Leader: Principal and Asst. Principal</p> <p>Others Involved: Classroom Teachers</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 3 Details	Reviews			
<p>Strategy 3: Utilize the Cuero ISD Student Services Department for home visits/assist with parent contact.</p> <p>Strategy's Expected Result/Impact: Implementation will be measured by the number of parent contacts Student Services makes on behalf of the school.</p> <p>Staff Responsible for Monitoring: Leader: Principal</p> <p>Others Involved: Student Services personnel</p>	Formative			Summative
	Nov	Jan	Mar	June

Strategy 4 Details	Reviews			
<p>Strategy 4: Utilize community organizations and programs to address bullying, harassment, and dating violence. Strategy's Expected Result/Impact: Implementation will be measured by the number of bullying, harassment, and date violence incidents. Staff Responsible for Monitoring: Leader: District Staff, EduHero, Counselor, Administration Others Involved: Teachers and Staff</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 5 Details	Reviews			
<p>Strategy 5: Provide opportunities for parent involvement and training. Example: Parental Involvement Conference Develop and distribute Parent and Family Engagement Policy and offer parent involvement meetings in the Fall and Spring Semesters. Strategy's Expected Result/Impact: Implementation will be measured by attendance at parental involvement activities. Staff Responsible for Monitoring: Leader: District Staff, Principal, Student Services personnel Others Involved: Classroom teachers</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 6 Details	Reviews			
<p>Strategy 6: Parents will have online access to their child's grades and attendance. Staff Responsible for Monitoring: Campus Principal and Technology</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 7 Details	Reviews			
<p>Strategy 7: Parents will be invited to be an integral members on campus committees including the campus site-based committee. Staff Responsible for Monitoring: Campus Principal</p>	Formative			Summative
	Nov	Jan	Mar	June
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Goal 4: Recruit and Retain Highly Qualified Staff: Positions at Cuero Junior High School will be filled with highly qualified (certified) teachers and staff.

Performance Objective 1: Cuero Junior High School will follow district policy for recruiting and retaining highly qualified staff who meet ESSA guidelines.

Evaluation Data Sources: Teacher turnover rate and the number of applicants who apply with Cuero ISD

Strategy 1 Details	Reviews			
<p>Strategy 1: CJHS will participate in local job fairs.</p> <p>Strategy's Expected Result/Impact: Implementation will be measured by the number of active applications with current vacancies filled prior to contract deadlines.</p> <p>Staff Responsible for Monitoring: Leader: Principal or Designee</p> <p>TEA Priorities: Recruit, support, retain teachers and principals</p>	Formative			Summative
	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
<p>Strategy 2: CJHS will assign mentors to new teachers (department heads) and enroll teachers who are new to the profession in the New Teacher Academy offered by Region 3 ESC.</p> <p>Strategy's Expected Result/Impact: Implementation will be measured by a decreased teacher turn-over rate and sign-in sheets.</p> <p>Staff Responsible for Monitoring: Leaders: Principal and At-Risk Coordinator</p> <p>Others Involved: Mentors and Mentees</p> <p>TEA Priorities: Recruit, support, retain teachers and principals</p>	Formative			Summative
	Nov	Jan	Mar	June
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Goal 4: Recruit and Retain Highly Qualified Staff: Positions at Cuero Junior High School will be filled with highly qualified (certified) teachers and staff.





Performance Objective 2: Allow CJH staff to attend high quality professional development via Region III, AVID or other professional development tailored to their success.

Evaluation Data Sources: Successful completion of PD via coursework or certificates.

Goal 5: Cuero Junior High School will Promote College and Career Awareness

Performance Objective 1: Create an AVID College & Career Readiness Student Area/AVID Counselor's Corner for school-wide use in a high-traffic area of campus.

Evaluation Data Sources: Principal, Counselor, AVID Site Coordinator

Strategy 1 Details	Reviews			
<p>Strategy 1: In coordination with the AVID teachers, a student area will be created that showcases vital information for school success as well as post secondary opportunities.</p> <p>Strategy's Expected Result/Impact: Creation of a school-wide AVID student and parent area that is rich in literature about how to overcome issues facing students and parents today as well as a plethora of information about post-secondary opportunities.</p> <p>Staff Responsible for Monitoring: Principal, Counselor, AVID Site Coordinator</p> <p>TEA Priorities: Connect high school to career and college</p> <p>- ESF Levers: Lever 3: Positive School Culture</p> <p>Funding Sources: - Title V, Part B</p>	Formative			Summative
	Nov	Jan	Mar	June
<div style="display: flex; justify-content: space-around; align-items: center;">  No Progress  Accomplished  Continue/Modify  Discontinue </div>				

Goal 5: Cuero Junior High School will Promote College and Career Awareness

Performance Objective 2: Expand from 4 sections of AVID/PreTeen Leadership in 2020-2021 to 5 sections in the 2021-2022 school year.

Evaluation Data Sources: Principal, Counselor, AVID Site Coordinator

Goal 5: Cuero Junior High School will Promote College and Career Awareness

Performance Objective 3: Recruit and schedule guest speakers for all AVID elective class sections that represent a cross-section of careers and college experiences. Recruit and schedule a campus-wide College and Career Day for all students so that they can rotate through a plethora of sessions for further exposure to careers and college experiences. These will be scheduled virtually and in person in the 2021-2022 school year.

Evaluation Data Sources: Principal, Counselor, AVID Site Coordinator

Goal 5: Cuero Junior High School will Promote College and Career Awareness

Performance Objective 4: Schedule in school and optional Saturday tours of colleges and post-secondary expos to expose students to college and work related opportunities available. These will be virtual opportunities.

Evaluation Data Sources: Principal, Counselor, AVID Site Coordinator

State Compensatory

Budget for Cuero Junior High

Total SCE Funds: \$0.00

Total FTEs Funded by SCE: 2.28

Brief Description of SCE Services and/or Programs

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Personnel for Cuero Junior High

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Ashley Helweg	Teacher	0.14
Deborah Bordovsky	Teacher	0.14
Donna Parr	Teacher	0.43
Hannah Smith	Teacher	0.14
Jennifer Netardus	Teacher	0.29
Karen Heinold	Teacher	0.29
Sammie Veit	Teacher	0.71
Teonna Hodge	Teacher	0.14

Campus Funding Summary

Title V, Part B					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
5	1	1			\$0.00
Sub-Total					\$0.00

Addendums

Cuero Junior High School
Family & Community Engagement Plan
2020-2021

Cuero Jr. High School will provide the following coordination, technical assistance, and other support to assist Title I, Part A schools in planning and implementing effective parent engagement activities to improve student academic achievement and school performance:

- Parent/Teacher Conferences and Outreach including regular, two-way, meaningful communication between parents and family members and school staff, and to the extent practicable, in a language parents and family members can understand.
- CPOC Meetings in the Fall and Spring semesters
- AVID Informational Meeting for Prospective Students and their Parents in the CJH library. The principal will give an overview of the new program and members of the AVID Site Team were also on hand to meet and greet parents as well as answer questions.
- Schedule Pick-Up on August 7, 2020 from 11:00 a.m.-1:00 p.m.
- STAAR Meetings
- Choir & Band Fall/Spring Concerts
- College & Career Day
- Virtual Guest Speakers

Cuero Jr. High School will take the following actions to involve parents in the joint development of its Campus-Level Parental Engagement Plan under Section 1118 of the ESEA:

- Parent Members on CPOC
- Parent/Teacher Conferences and Outreach

Cuero Jr. High School will take the following actions to involve parents in the process of school review and improvement under section 1116 of the ESEA:

- Annual Parent Surveys
- Student/Parent Orientations
- Parent Members on CPOC
- Parent/Teacher Conferences and Outreach

Cuero Jr. High School will coordinate and integrate parental engagement strategies in Part A with parental engagement strategies under the following other programs:

- DeWitt County Extension Agent – Texas A&M AgriLife Extension
- Gulf Bend Center
- MidCoast Family Services
- STCH Ministries Family Counseling – Victoria

Cuero Jr. High School will take the following actions to conduct, with the involvement of parents, an annual evaluation of the content and effectiveness of this parental engagement policy in improving the quality of its Title I, Part A school. The evaluation will include identifying barriers to greater participation by parents in parental engagement activities with particular attention to parents who are economically disadvantaged, are disabled, have limited English proficiency, have limited literacy, or are of any racial or ethnic minority background. The campus will use the findings of the evaluation about its parental engagement policy and activities to design strategies for more effective parental engagement, and to revise, if necessary, and with the involvement of parents, its parental engagement policy.

- Parent Surveys created/generated by the district will be disseminated by Cuero Jr. High School and placed on the district website. Data and input received will be used to create parent engagement activities.

Cuero Jr. High School will build school and parent capacity for strong parental engagement in order to ensure effective involvement of parents and to support a partnership among Cuero Jr. High School, parents, and the community to improve student academic achievement through the following activities designed described below:

A. Cuero Jr. High School will, with the assistance of the district, provide assistance to parents and family members of children served by the campus, as appropriate, in understanding topics such as the following, by undertaking the actions described in this paragraph:

- The state's academic content standards
- The state's student academic achievement standards
- The state and local academic assessments including alternate assessments
- The program requirements of Title I, Part A
- How to monitor their child's progress and work with educators
- Parent/Teacher Conferences and Outreach
- Progress Reports
- Parent Meetings to discuss STAAR, Literacy Training, Using Technology (including education about the harms of copyright piracy)

B. Cuero Jr. High School will, with the district, provide materials and training to help parents and family members work with their children to improve their children's academic achievement, such as literacy training, and using technology, as appropriate, to foster parental engagement by:

- Meet the Teacher/Schedule Pick-Up
- Parent/Teacher Conferences and Outreach
- STAAR Informational Meetings
- Let's TACO-BOUT JH 5th grade Transition & Open House/Title I Spring Meeting
- District Parenting Meeting

C. Cuero Jr. High School will, with the assistance of the district and its parents, educate its teachers, specialized instructional support personnel, principals and other school leaders, and other staff in how to reach to communicate with, and work with parents and family members to become equal partners in their child's education so that parent engagement programs to implement and coordinate these efforts will build ties between the two:

- Staff Development
- Faculty Meetings
- Department Meetings
- Teacher Emails & Memos, as necessary

D. Cuero Jr. High School will, to the extent feasible and appropriate, coordinate and integrate parental engagement programs and activities with community organizations, along with meaningful consultation with employers, business leaders, and philanthropic organizations with expertise in effectively engaging parents and family members. The school will also conduct other activities that encourage and support parents and family

members in more fully participating in the education of their children (including the informed participation of parents and family members who have limited English proficiency, those with disabilities, and those with migratory children) by providing the following, when available:

- Free Transportation to events
- Parent, Family, and Student Resources
- Child Care

E. Cuero Jr. High School will take the following actions to ensure that information related to the school and parent-programs, meetings, and other activities is sent to the parents of participating children in an understandable and uniform format, including alternative formats upon request, and, to the extent practicable, in a language the parents and family members can understand:

- Newsletters
- BlackBoard Connect Notifications by phone and email
- Remind 101 Text Messaging System
- Social Media Networks – District website, District Facebook, District Twitter
Newspaper Articles

NOTE: Events may be canceled or scheduled in a virtual format due to guidelines and mandates associated with school safety as a result of COVID-19.

ADOPTION

The Cuero Junior High School Parental and Family Engagement Plan has been developed jointly with, and agreed on with, parents of children participating in Title I, Part A programs.

This policy was adopted by the **Cuero Independent School District** on _____ and will be in effect for the period of July 1, 2020 to June 30, 2021. The school will distribute this policy to all parents of participating Title I, Part A children on or before September 1, 2020.

(Signature of Authorized Official)

(Date)